

*As Amended  
2/7/12*

**A RESOLUTION APPROVING THE DISTRIBUTION OF FUNDS FROM THE FORT WAYNE COMMUNITY TRUST FUND.**

**Whereas**, the City of Fort Wayne has created the City of Fort Wayne Community Trust to invest in projects that will have a collective impact that leads to transformational change within the community, and;

**Whereas**, the City of Fort Wayne through the Legacy process has received unprecedented public input from across the community and has worked with citizens, business leaders and elected officials to develop implementation priorities, and;

**Whereas**, the City of Fort Wayne seeks to advance transformational projects for our community with a focus on economic development, downtown and riverfront development, and youth development/prep sports, and;

**Whereas**, each Legacy project provides our community with an opportunity to make our City stronger and better positioned for growth, and;

**Whereas**, by working together, we will leave a lasting Legacy for future generations;

**NOW THEREFORE, BE IT RESOLVED BY THE COMMON COUNCIL OF THE CITY OF FORT WAYNE, INDIANA:**

① *Compressed Piercing Analysis* ... *St. 1-j*  
*R-12-12-15(A) 110 Pass* ... *018. #*  
*R-9212*

Read the first time in full and on motion by *Shoaff* and duly adopted, read the second time by title and referred to the Committee on *Finance* (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 030 - Council Discussion Garden Level - Citizens Square, Fort Wayne, Indiana, on the *18th* day of *December*, 2012, at *9:00* o'clock *PM*, M.E.S.T.

DATED: *12-18-12*

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Read the third time in full and on motion by *Shoaff* placed on its passage. **PASSED** by the following vote:

*Shoaff* and duly adopted,  
 LOST

	AYES	NAYS	ABSTAINED	ABSENT
TOTAL VOTES	<i>9</i>	<i>-</i>		<i>-</i>
BENDER	<i>✓</i>			
CRAWFORD	<i>✓</i>			
DIDIER	<i>✓</i>			
HARPER	<i>✓</i>			
HINES	<i>✓</i>			
JEHL	<i>✓</i>			
PADDOCK	<i>✓</i>			
SHOAFF	<i>✓</i>			
SMITH	<i>✓</i>			

DATED: *12-18-12*

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ORDINANCE (RESOLUTION) NO. *R 92-12* on the *18th* day of *December*, 2012

ATTEST:  
*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

SEAL  
*[Signature]*  
 PRESIDING OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the *19th* day of *December*, 2012, at the hour of *2* o'clock *PM*, M.E.S.T.

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this *20* day of *December* 2012, at the hour of *9:00* o'clock *PM*, M.E.S.T.

*Thomas C. Henry*  
 THOMAS C. HENRY, MAYOR

② Higher Education Opportunity Fund 11 #  
 R-12-12-15 Do Pass R-95-12

Read the first time in full and on motion by Shoaff, and duly adopted, read the second time by title and referred to the Committee on Finance (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 030 - Council Discussion Garden Level - Citizens Square, Fort Wayne, Indiana, on the day of \_\_\_\_\_, 2012, at \_\_\_\_\_ o'clock \_\_\_\_\_ the M., E.S.T.

DATED 12-18-12

Read the third time in full and on motion by \_\_\_\_\_, and duly adopted, placed on its passage. **PASSED** by the following vote:

6

	AYES	NAYS	ABSTAINED	ABSENT
TOTAL VOTES	6	2	1	
BENDER	✓			
CRAWFORD		✓		
DIDIER	✓			
HARPER			✓	
HINES	✓			
JEHL		✓		
PADDOCK	✓			
SHOAFF	✓			
SMITH	✓			

DATED: 12-18-12

Sandra E. Kennedy, City Clerk  
 SANDRA E. KENNEDY, CITY CLERK

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ORDINANCE (RESOLUTION) NO. R95-17 on the 18th day of December, 2012

ATTEST:  
 Sandra E. Kennedy, City Clerk  
 SANDRA E. KENNEDY, CITY CLERK

SEAL  
 [Signature]  
 PRESIDING OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the 18th day of December, 2012, at the hour of 2 o'clock pm M.E.S.T.

Sandra E. Kennedy, City Clerk  
 SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this 7th day of January, 2012, at the hour of 9:00 o'clock

[Signature]  
 THOMAS C. HENRY, MAYOR

3. *Download Development Permit*  
*R-12-12-15* *Do Pass*

Ord. ~~11~~ 11  
*R-96-12*

Read the first time in full and on motion by *Shoaff* and duly adopted, read the second time by title and referred to the Committee on *Finance* (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 030 - Council Discussion Garden Level - Citizens Square, Fort Wayne, Indiana, on the *18th* day of *December*, 2012, at *2* o'clock *pm*, the *19th* day of *January*, 2012, at *9:00* o'clock *am*, M.E.S.T.

DATED: *12-18-12*

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Read the third time in full and on motion by *Shoaff* placed on its passage. (PASSED) by the following vote:

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

	AYES	NAYS	ABSTAINED	ABSENT
TOTAL VOTES	<i>6</i>	<i>3</i>		
BENDER	<i>✓</i>			
CRAWFORD		<i>✓</i>		
DIDIER	<i>✓</i>			
HARPER		<i>✓</i>		
HINES	<i>✓</i>			
JEHL		<i>✓</i>		
PADDOCK	<i>✓</i>			
SHOAFF	<i>✓</i>			
SMITH	<i>✓</i>			

DATED: *12-18-12*

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ORDINANCE (RESOLUTION) NO. *R-96-12* on the *18th* day of *December*, 2012

ATTEST:  
*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

SEAL  
*[Signature]*  
 PRESIDING OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the *19th* day of *January*, 2012, at the hour of *2* o'clock *pm*, M.E.S.T.

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this *7<sup>th</sup>* day of *January*, 2012, at the hour of *9:00* o'clock *am*, M.E.S.T.

*Thomas C. Henry*  
 THOMAS C. HENRY, MAYOR

4. Downtown Development...  
 Amended to "log-saw by"  
 R-12-12-15 \$700,000  
 # R-97-12  
 67d.  
 Do P...

Read the first time in full and on motion by Shoaff Finance, and duly adopted, read the second time (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 030 - Council Discussion Garden Level Citizens Square, Fort Wayne, Indiana, on the day of 12-18-12, 2012, at 5:00 clock, the M., E.S.T.

DATED 12-18-12

Read the third time in full and on motion by placed on its passage. (PASSED) by the following vote:

Sandra E. Kennedy, City Clerk  
 and duly adopted,  
 LOST

	AYES	NAYS	ABSTAINED	ABSENT
TOTAL VOTES	6	3		
BENDER	✓			
CRAWFORD		✓		
DIDIER	✓			
HARPER		✓		
HINES	✓			
JEHL		✓		
PADDOCK	✓			
SHOAFF	✓			
SMITH	✓			

DATED: 12-18-12

Sandra E. Kennedy, City Clerk

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ORDINANCE (RESOLUTION) NO.. R-97-12 on the 18th day of December, 2012

ATTEST:  
 Sandra E. Kennedy,  
 SANDRA E. KENNEDY, CITY CLERK

SEAL  
 Presiding Officer

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the 19th day of December, 2012, at the hour of 2 o'clock pm M.E.S.T.

Sandra E. Kennedy,  
 SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this 7th day of January, 2012, at the hour of 9:00 o'clock

Thomas C. Henry,  
 THOMAS C. HENRY, MAYOR

5: *Zoning/Fairfield Commission Project Ord. #*  
*R-12-12-15* *Do to...* *R-98-12*

Read the first time in full and on motion by *Shoaff*, and duly adopted, read the second time by title and referred to the Committee on *Finance* (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 030 - Council Discussion Garden Level - Citizens Square, Fort Wayne, Indiana, on the *12-18-12* day of *December*, 2012, at *9:00* o'clock *AM*, M.,E.S.T.

DATED: *12-18-12*

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Read the third time in full and on motion by *Shoaff* placed on its passage. **(PASSED)** and duly adopted, by the following vote:

LOST

	AYES	NAYS	ABSTAINED	ABSENT
TOTAL VOTES	<i>9</i>			
BENDER	<i>✓</i>			
CRAWFORD	<i>✓</i>			
DIDIER	<i>✓</i>			
HARPER	<i>✓</i>			
HINES	<i>✓</i>			
JEHL	<i>✓</i>			
PADDOCK	<i>✓</i>			
SHOAFF	<i>✓</i>			
SMITH	<i>✓</i>			

DATED: *12-18-12*

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ~~ORDINANCE~~ (RESOLUTION) NO. *R-98-12* on the *18th* day of *December*, 2012

ATTEST:  
*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

SEAL  
*[Signature]*  
 PRESIDING OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the *19th* day of *December*, 2012, at the hour of *2* o'clock *pm* M.,E.S.T.

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this *7* day of *January* 2012, at the hour of *9:00* o'clock *AM*, M.,E.S.T.

*[Signature]*  
 THOMAS C. HENRY, MAYOR

6. *Resolution*  
*Amount to \$500,000 - 1st - 2nd Ord. #*  
*R-12-12-15 Do Pa... R-99-12*

Read the first time in full and on motion by *Shoaff* and duly adopted, read the second time by title and referred to the Committee on *Finance* (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 030 Council Discussion Garden Level - Citizens Square, Fort Wayne, Indiana, on the \_\_\_\_\_ day of \_\_\_\_\_, 2012, at \_\_\_\_\_ o'clock \_\_\_\_\_ M.,E.S.T.

DATED: *12-18-15*

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Read the third time in full and on motion by \_\_\_\_\_ placed on its passage. **(PASSED)** by the following vote:

*Shoaff*  
 LOST, and duly adopted,

	AYES	NAYS	ABSTAINED	ABSENT
TOTAL VOTES	<i>6</i>	<i>0</i>		
BENDER	<i>✓</i>			
CRAWFORD		<i>✓</i>		
DIDIER	<i>✓</i>			
HARPER		<i>✓</i>		
HINES	<i>✓</i>			
JEHL		<i>✓</i>		
PADDOCK	<i>✓</i>			
SHOAFF	<i>✓</i>			
SMITH	<i>✓</i>			

DATED: *12-18-15*

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ORDINANCE (RESOLUTION) NO.. *R-99-12* on the *18th* day of *December*, 2012

ATTEST:  
*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

SEAL  
*[Signature]*  
 PRESIDING OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the *19th* day of *December*, 2012, at the hour of *2* o'clock *pm* M.,E.S.T.

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this *7* day of *January* 2012, at the hour of *9:00* o'clock \_\_\_\_\_ M.,E.S.T.

*Thomas C. Henry*  
 THOMAS C. HENRY, MAYOR

7. *Trail Development*  
*R-12-12-15 Do Pass R-100-12*

Read the first time in full and on motion by *Shoaff*, and duly adopted, read the second time by title and referred to the Committee on *Finance*, (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 030 - Council Discussion Garden Level - Citizens Square, Fort Wayne, Indiana, on the *12-18-12* day of *December*, 2012, at *9:00* o'clock, the *18th* day of *December*, 2012, at *9:00* o'clock, M.E.S.T.

DATED: *12-18-12*

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Read the third time in full and on motion by *Shoaff*, placed on its passage. PASSED by the following vote:

*Shoaff*  
 LOST, and duly adopted,

	AYES	NAYS	ABSTAINED	ABSENT
TOTAL VOTES	<i>9</i>			
BENDER	<i>✓</i>			
CRAWFORD	<i>✓</i>			
DIDIER	<i>✓</i>			
HARPER	<i>✓</i>			
HINES	<i>✓</i>			
JEHL	<i>✓</i>			
PADDOCK	<i>✓</i>			
SHOAFF	<i>✓</i>			
SMITH	<i>✓</i>			

DATED: *12-18-12*

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ORDINANCE (RESOLUTION) NO.. *R-100-12* on the *18th* day of *December*, 2012

ATTEST:  
*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

SEAL  
*[Signature]*  
 PRESIDING OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the *19th* day of *December*, 2012, at the hour of *2* o'clock *pm* M.E.S.T.

*Sandra E. Kennedy*  
 SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this *7* day of *December*, 2012, at the hour of *9:00* o'clock

*Thomas C. Henry*  
 THOMAS C. HENRY, MAYOR

8. Youth Art  
R-12-12-15

Do Pass Ord. #1  
R-101-12

Read the first time in full and on motion by Shoaff, and duly adopted, read the second time by title and referred to the Committee on Finance (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 1030 - Council Discussion Garden Level - Citizens Square, Fort Wayne, Indiana, on the 12th day of December, 2012, at 7:00 o'clock P.M., E.S.T.

DATED: 12-18-12

Sandra E. Kennedy  
SANDRA E. KENNEDY, CITY CLERK

Read the third time in full and on motion by Shoaff placed on its passage. (PASSED) by the following vote:

and duly adopted, LOST

H

	AYES	NAYS	ABSTAINED	ABSENT
TOTAL VOTES	9			
BENDER	✓			
CRAWFORD	✓			
DIDIER	✓			
HARPER	✓			
HINES	✓			
JEHL	✓			
PADDOCK	✓			
SHOAFF	✓			
SMITH	✓			

DATED: 12-18-12

Sandra E. Kennedy  
SANDRA E. KENNEDY, CITY CLERK

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ORDINANCE (RESOLUTION) NO. R-101-17 on the 18th day of December, 2012

ATTEST:  
Sandra E. Kennedy  
SANDRA E. KENNEDY, CITY CLERK

SEAL  
PRESIDING OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the 19th day of December, 2012, at the hour of 2 o'clock P.M., E.S.T.

Sandra E. Kennedy  
SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this 7th day of 2012, at the hour of 9:00 o'clock

January  
A.M., E.S.T.  
THOMAS C. HENRY, MAYOR

9. McMillon Community Center  
 R-12-12-15 Do Pass Ord #102-12

Read the first time in full and on motion by Shoaff, and duly adopted, read the second time by title and referred to the Committee on Finance, (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 030 - Council Discussion Garden Level - Citizens Square, Fort Wayne, Indiana, on the 12th day of December, 2012, at 7 o'clock P.M., M.E.S.T.

DATED 12-18-12

Sandra E. Kennedy, City Clerk

Read the third time in full and on motion by Shoaff, placed on its passage. PASSED by the following vote:

LOST, and duly adopted,

H

	AYES	NAYS	ABSTAINED	ABSENT
TOTAL VOTES	9	-		
BENDER	✓			
CRAWFORD	✓			
DIDIER	✓			
HARPER	✓			
HINES	✓			
JEHL	✓			
PADDOCK	✓			
SHOAFF	✓			
SMITH	✓			

DATED: 12-18-12

Sandra E. Kennedy, City Clerk

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ORDINANCE (RESOLUTION) NO.. R-102 12 on the 18th day of December, 2012

ATTEST:  
 Sandra E. Kennedy,  
 SANDRA E. KENNEDY, CITY CLERK

SEAL  
 [Signature]  
 PRESIDING OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the 19th day of December, 2012, at the hour of 2 o'clock P.M., M.E.S.T.

Sandra E. Kennedy,  
 SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this 7th day of January, 2012, at the hour of 9:00 o'clock

[Signature]  
 THOMAS C. HENRY, MAYOR

1                   **SECTION 1.** The City of Fort Wayne Common Council hereby  
2 authorizes the Board of Trustees of the City of Fort Wayne Community Trust  
3 to distribute funds to the following projects:

Ord A

4                   **Riverfront Development Study – up to \$500,000** *110 Pa. 1 (9-0)*  
5 An action plan including engineering elements which will provide the road  
6 map to implement a world class downtown riverfront development. A request  
7 for proposals will be issued in early 2013; plan completion in 2013/2014;  
8 phase I implementation in 2014.

Ord B

9                   **Higher Education Opportunity Fund - \$8 million** *110 Pa. 1 (6-3)*  
10 This will provide funds to assist higher education institutions to purchase  
11 property, develop new facilities, rehabilitate older buildings in downtown, and  
12 provide needed infrastructure.

Ord C

13                   **Downtown Trust - \$1 million** *110 Pa. 1 (6-3)*  
14 The Trust is structured to be in position to move expeditiously and  
15 strategically to secure options to purchase and/or purchase properties as  
16 they become available downtown.

Ord D

17                   **Downtown Overpass/Underpass Beautification and Lighting - \$2.1**  
18 **million (\$700,000 per year for three years)** *110 Pa. 1 (6-3)*  
19 Overpasses serving as gateways to Fort Wayne's downtown will be  
20 transformed with unique overpass signage and underpass art light. Phase I  
21 construction will occur in 2013.

Ord E

22                   **Ewing/Fairfield Conversion - \$3 million** *110 Pa. 1 (9-0)*  
23 Conversion of Ewing and Fairfield from one-way to two-way, along with  
24 streetscape and pedestrian, bike and place making improvements.  
25 Construction to occur in 2013 and 2014.

*Amendment  
1 to Part 6-3*

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*Ord. F*

**Gateways - \$2 million (\$500,000 per year for four years)**  
Wayfinding signage; corridor enhancements; interchange beautification along and adjacent to Fort Wayne's major gateway corridors. Phase I construction in 2013.

*Ord. G*

**Trail Development - \$1 million**  
The funding will provide the 20% local match needed for previously committed federal dollars that will go toward implementing several City trail projects in 2013/2014.  
-Rivergreenway extension from Johnny Appleseed Park to Shoaff Park  
-Two sections along the Pufferbelly Trail  
-Engle Road Trail  
-Six Mile Creek Trail Phase I  
-Covington Road Trail

*Ord. H*

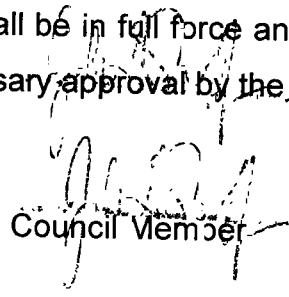
**Youth Sports Assessment/Market Potential Study and Implementation – up to \$200,000**  
Provide guidance on how best to market existing strategies and determine untapped opportunities. In addition, determine facility needs with the goal of being regionally/nationally recognized in youth/prep sports. A request for proposals will be issued in early 2013, with study completion in summer 2013.

*Ord. I*


**McMillen Community Center - \$2 million**  
Renovation of the former McMillen Ice Arena into a Community Center. Anticipated completion is 2014.

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**SECTION 2.** This Resolution shall be in full force and effect from and after its passage and any and all necessary approval by the Mayor.

  
Council Member

APPROVED AS TO FORM AND LEGALITY

  
Carol Helton, City Attorney

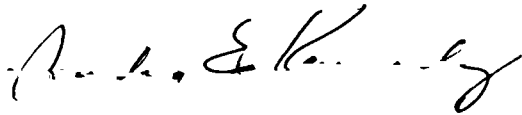
**Common Council Vote Sheet**

Regular meeting, 12-18-2012

R-12-12-15 (A resolution approving the distribution of funds from the Fort Wayne  
Community Trust Fund.)

Motion was made and passed to divide the above resolution for voting. Each item  
number 1 through 9 was voted on separately with amendments being made to #4 and  
#6.

Votes sheets attached.

A handwritten signature in black ink, appearing to read "Sandra E. Kennedy". The signature is written in a cursive style with a large, looped initial "S".

Sandra E. Kennedy

City Clerk

12/19/12

Hand out 12-11-12



## Funding Proposals

December 11, 2012

1. Comprehensive Riverfront Development Study *- No Pass*
2. Higher Education Opportunity Fund *- No Pass*
3. Downtown Development Trust *No Pass*
4. Downtown Overpass/Underpass Beautification and Lighting  
*As Amended - No Pass*
5. Ewing/Fairfield Conversion *No Pass*
6. Gateways – Front Door Fort Wayne Implementation  
*As Amended No Pass*
7. Trail Development *No Pass*
8. Youth Sports Community Assessment/Market Potential Study *No Pass*
9. McMillen Community Center *No Pass*

Handout 12-11-12

City of Fort Wayne Community Trust Fund B Preliminary Cashflows for the years 2012 through 2025	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Cash as of December 31	17,000,000	18,020,000	8,737,933	7,142,209	6,510,741	8,880,052	11,956,855	15,218,266	18,675,362	22,339,884	26,400,943	30,741,000	35,341,460	40,217,947	17,000,000
I&M payments		2,123,333	2,200,000	2,200,000	2,366,666	2,400,000	2,400,000	2,400,000	2,400,000	2,566,666	2,600,000	2,600,000	2,600,000	433,332	29,289,997
Riverfront Development Study		(500,000)													(500,000)
Higher Education Opportunity Fund		(4,000,000)	(2,000,000)	(2,000,000)											(8,000,000)
Downtown Trust		(1,000,000)	(700,000)												(1,000,000)
Downtown Overpass/Underpass Beautification		(2,000,000)	(700,000)	(700,000)											(2,100,000)
Ewing/Fairfield Conversion		(2,000,000)	(1,000,000)												(3,000,000)
Trail Development		(1,000,000)													(1,000,000)
Gateways		(500,000)	(500,000)	(500,000)	(500,000)										(2,000,000)
Youth Sports Assessment		(200,000)													(200,000)
McMillen Community Center		(2,000,000)													(2,000,000)
Cash Outflows		(11,900,000)	(4,200,000)	(3,200,000)	(500,000)										(19,800,000)
Earnings (assume 6%)	1,020,000	494,600	404,276	368,533	502,644	676,803	861,411	1,057,096	1,264,522	1,494,393	1,740,057	2,000,460	2,276,488	2,439,077	16,600,359
Total Cashflows	18,020,000	8,737,933	7,142,209	6,510,741	8,880,052	11,956,855	15,218,266	18,675,362	22,339,884	26,400,943	30,741,000	35,341,460	40,217,947	43,090,356	43,090,356

1



## Comprehensive Riverfront Development Study

*Passed all Rec.*

### Overview:

Making the rivers the real centerpiece of our community’s landscape heritage as well as the ideal venue for retail and housing development has been and continues to be under constant discussion. Riverfront development is a priority recommendation in both of Fort Wayne’s two downtown master plans: the Blueprint and Blueprint PLUS. The Legacy Fort Wayne Task Force as well as the Downtown/Riverfront Development Champion Team agreed that the riverfront is one of our city’s highest priorities and should be considered for Legacy investment. To date there have not been the resources allocated to comprehensively plan for and execute riverfront development in the downtown.

Taking a big and bold step, which will lead to transformational change, it is recommended that funding should be directed to the completion of a Comprehensive Riverfront Development Study (map attached defining study area). Although Fort Wayne has produced other plans for the City and Downtown specifically, a comprehensive study that details implementation for our rivers is lacking. Our City needs a riverfront—specific study that details riverfront development strategies and implementation steps to initiate a world class downtown riverfront district. This study could incorporate many of the landscape design values espoused by George Edward Kessler who drafted Fort Wayne’s first city plan that has guided us for 100 years.

### Oversight and Management of Study:

City of Fort Wayne staff would facilitate and manage the RFP process. City staff is well-equipped to manage the process and work with a consultant to develop the study. It is recommended that a steering committee be established to help direct the process as well as advocate for the implementation of the study. Members of the Downtown/Riverfront Development Legacy Champion Team would be potential candidates for the steering committee.

### Study Scope:

After exploring what paths other cities took in their endeavors to develop along their riverfronts and talking to top firms who specialize in producing riverfront master plans, a preliminary scope of work for an RFP would include the following:

- Consultants to conduct field review of project limit to understand all physical, social and environmental makeup of the area.
- Review previously prepared plans for the downtown and the riverfront.
- Conduct several public workshops and meet with key stakeholders to set a vision for the overall process.
- Coordination with City Utilities on the Long Term Control Plan; therefore alterations to the Long Term Control Plan based on the Riverfront Plan can be made.

- Commence the study process guided by the community's vision and address at a minimum the following issues:
  - Identify environmental issues and ways to mitigate those issues
  - Assess infrastructure availability / limitation
  - Provide access and circulation scenarios
  - Explore parking demand and availability
  - Identify residual opportunity for future developments
  - Overall City wide neighborhoods and relationship to project limits
  - Assess river flooding, extent, and influence on outcome of the study
  - Completion of a comprehensive hydrology study which encompasses the occurrence, distribution, movement and properties of our rivers and their relationship with the environment within each phase of the hydrologic cycle.
  - Review existing zoning and provide recommendation for change or the creation of a special district with an overlay
  - Analyze social and community makeup and demographics
  - Conduct marketing analysis to determine market demand, absorption rates and future trends
  - Explore topographical limitation and or opportunities
  - Recommend a preferred governing entity to shepherd the future implementation of the study, possibly a local commission, a not-for-profit agency, or a consortium
  - Develop a strategy that addresses means and methods of plan implementation
  - Prepare project phasing priorities and identify potential funding sources
  - Identify public/private partnership opportunities to implement the study
  - The Headwaters Junction proposal proved to be big, bold and transformational. Incorporating this feature within a mixed-use development should not be overlooked. The consulting firm should give HWJ its due diligence when developing a vision for our riverfront and North River.
- Utilizing all of the above, proceed into the preparation of three alternatives to review with the community and the City through a series of public workshops and reviews.
- Distill the alternatives into one preferred Vision and present it again to the community.
- Prepare the final Draft Study and publish it for final review.
- Complete the processes by incorporating the input received and provide a summary on project priorities and commence implementation.
- Establish set aside fund for implementation

**Implementation:**

- Immediately issue RFP for study
- Complete study
- Establish set aside fund for implementation
- Identify and/or establish governing entity to implement study
- Initiate priority recommendations of study

**Recommendation Cost:**

- Up to \$500,000



Roll Call attached

Higher Education Opportunity Fund *See Press Release*

**Overview:**

In the recent decade Fort Wayne has been fortunate to have been guided by two downtown master plans: the Blueprint and Blueprint PLUS as well as *Plan-it Allen*. These plans have provided a foundation for a successful thriving downtown as well as Fort Wayne's core urban neighborhoods. Now that the first major catalytic project has been completed downtown and the community has seen the benefits of the development at Parkview Field, it is time to support new economic development opportunities in the downtown. Through a Higher Education Opportunity Fund set aside from the Legacy fund, Fort Wayne will be able to provide seed capital to significantly increase education and training opportunities in and around Fort Wayne's core business district.

Purchasing, developing new, rehabilitating older buildings and providing the needed infrastructure to develop educational facilities are complex and costly endeavors. With the strategic utilization of Legacy funds, higher educational opportunities will flourish.

Having a higher education presence has been identified as a priority for our downtown and urban neighborhood centers for years. Higher education facilities support housing for students, retail such as restaurants, shopping amenities as well as entertainment venues. Now is the time to make a real concentrated effort to bring this vision to fruition by establishing the Higher Education Opportunity Fund. With institutions like St Francis, Indiana Tech, and Huntington College looking to expand or establish a presence in our downtown, the City should position itself in a way to ensure this happens. Higher education in our downtown and core neighborhoods will give us an innovative edge which will appeal to the student population, have a positive effect on the brain drain and contribute to a more vibrant, diversified environment.

**Oversight and Management of Funds:** Community Development

**Criteria Scope:**

The Higher Education Opportunity Fund will be set aside so that flexible and innovative projects and programs can be developed to meet the needs of higher education programs and projects. Funds from the Higher Education Opportunity fund will assist higher education institutions to purchase property, develop new facilities, renovate older buildings and construct needed infrastructure improvements. Eligible projects to be considered for funding will be located in Fort Wayne's Central Business District and in Fort Wayne's core urban neighborhoods as delineated in the Infill Opportunity area as defined in *Plan-it Allen*.

**Specific criteria for Higher Education Opportunity Fund investments will include:**

- Provides public realm spaces and opportunities
- Catalyst projects that spur investment
- Increased property values
- Removal of barriers to projects that create higher paying jobs
- Investment that would leverage other dollars from other agencies such as US Economic Development Administration

**Implementation Timeline:** Refinement of Criteria for Opportunity Fund: 1 month

**Recommendation Cost:**

- **Total: \$ 8,000,000**
- Leverage goal: 3 to 1
  - Maximum Award Central Business District projects: \$3,000,000
  - Maximum Award: Infill Opportunity Area projects: \$1,000,000

*higher education fund*

Read the first time in full and on motion by \_\_\_\_\_ and duly adopted, read the second time by title and referred to the Committee on \_\_\_\_\_ (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 030 – Council Discussion Garden Level – Citizens Square, Fort Wayne, Indiana, on \_\_\_\_\_ the \_\_\_\_\_ day of \_\_\_\_\_, 2012, at \_\_\_\_\_ o'clock \_\_\_\_\_ M.,E.S.T.

DATED: 12-11-12

*Sandra E. Kennedy*  
SANDRA E. KENNEDY, CITY CLERK

Read the third time in full and on motion by \_\_\_\_\_ placed on its passage. PASSED LOST  
by the following vote:

	<u>AYES</u>	<u>NAYS</u>	<u>ABSTAINED</u>	<u>ABSENT</u>
TOTAL VOTES	<u>6</u>	<u>2</u>	_____	_____
BENDER	<u>✓</u>	_____	_____	_____
CRAWFORD	_____	<u>✓</u>	_____	_____
DIDIER	<u>✓</u>	_____	_____	_____
+ HARPER	_____	_____	<u>✓</u>	_____
HINES	<u>✓</u>	_____	_____	_____
JEHL	_____	<u>✓</u>	_____	_____
PADDOCK	<u>✓</u>	_____	_____	_____
SHOAFF	<u>✓</u>	_____	_____	_____
SMITH	<u>✓</u>	_____	_____	_____

DATED: 12-11-12

*Sandra E. Kennedy*  
SANDRA E. KENNEDY, CITY CLERK

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ORDINANCE (RESOLUTION) NO. \_\_\_\_\_ on the \_\_\_\_\_ day of \_\_\_\_\_, 2012

ATTEST:

SEAL

*Sandra E. Kennedy*  
SANDRA E. KENNEDY, CITY CLERK

*Thomas C. Henry*  
PRESIDENT OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the \_\_\_\_\_ day of \_\_\_\_\_, 2012, at the hour of \_\_\_\_\_ o'clock \_\_\_\_\_ M.,E.S.T.

*Sandra E. Kennedy*  
SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this \_\_\_\_\_ day of \_\_\_\_\_ 2012, at the hour of \_\_\_\_\_ o'clock \_\_\_\_\_ M.,E.S.T.

\_\_\_\_\_  
THOMAS C. HENRY, MAYOR

R-12-12-15

(2) Higher Education

Read the first time in full and on motion by \_\_\_\_\_ and duly adopted, read the second time by title and referred to the Committee on \_\_\_\_\_ (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at Room 030 - Council Discussion Garden Level - Citizens Square, Fort Wayne, Indiana, on \_\_\_\_\_ the \_\_\_\_\_ day of \_\_\_\_\_, 2012, at \_\_\_\_\_ o'clock \_\_\_\_\_ M.,E.S.T.

DATED: \_\_\_\_\_

*Sandra E. Kennedy*  
SANDRA E. KENNEDY, CITY CLERK

Read the third time in full and on motion by \_\_\_\_\_ and duly adopted, placed on its passage. PASSED LOST by the following vote:

	AYES	NAYS	ABSTAINED	ABSENT
TOTAL VOTES	_____	2	1	_____
BENDER	✓	_____	_____	_____
CRAWFORD	_____	✓	_____	_____
DIDIER	✓	_____	_____	_____
HARPER	_____	_____	✓	_____
HINES	✓	_____	_____	_____
JEHL	_____	✓	_____	_____
PADDOCK	✓	_____	_____	_____
SHOAFF	✓	_____	_____	_____
SMITH	✓	_____	_____	_____

DATED: 12-18-12

*Sandra E. Kennedy*  
SANDRA E. KENNEDY, CITY CLERK

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (ANNEXATION) (APPROPRIATION) (GENERAL) (SPECIAL) (ZONING) ORDINANCE (RESOLUTION) NO. \_\_\_\_\_ on the \_\_\_\_\_ day of \_\_\_\_\_, 2012

ATTEST:

SEAL

*Sandra E. Kennedy*  
SANDRA E. KENNEDY, CITY CLERK

*Thomas C. Henry*  
PRESIDENT OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the \_\_\_\_\_ day of \_\_\_\_\_, 2012, at the hour of \_\_\_\_\_ o'clock \_\_\_\_\_ M.,E.S.T.

*Sandra E. Kennedy*  
SANDRA E. KENNEDY, CITY CLERK

Approved and signed by me this \_\_\_\_\_ day of \_\_\_\_\_ 2012, at the hour of \_\_\_\_\_ o'clock \_\_\_\_\_ M.,E.S.T.

THOMAS C. HENRY, MAYOR

# legacyfortwayne *To Pass Rev.*

## Downtown Development Trust

*To Harper Casaford  
Yehle 6-3*

### Overview:

In the recent decade Fort Wayne has been fortunate to have been guided by two downtown master plans: the Blueprint and Blueprint PLUS. These plans have provided the foundation for a successful thriving downtown. Now that the first major catalytic project has been completed and downtown stakeholders and the community have seen the benefits of the development at Parkview Field, it is time to support new economic development opportunities. The Downtown Development Trust will be able to provide the capital needed to significantly increase land acquisition opportunities that will yield strategic economic development benefits downtown.

Purchasing properties in downtown is often a complex and costly endeavor. In order to attract developers and businesses to downtown, overcoming such obstacles is crucial to the nurturing of a vibrant and compelling downtown core. Similarly, establishing successful businesses in downtown is often challenging. Business models in the downtown rely on different assumptions than the typical suburban model. Those unfamiliar with downtown property acquisition can be discouraged by the complexity and increased cost of doing business in the downtown core. With the strategic utilization of these funds, downtown property values and the tax base will grow exponentially and as revitalization efforts reach a critical mass, downtown will become the place to be.

**The Fort Wayne Downtown Development Trust Inc.** was established to acquire real estate for the purpose of redevelopment in accordance with the adopted plans and strategies of the City along with corresponding market demands. The Downtown Development Trust has been structured to be in a unique position to move expeditiously and strategically to secure options to purchase and/or purchase properties as they become available in the downtown. As such the Trust is the appropriate entity to manage funds set aside for acquiring critical properties downtown.

### **Oversight and Management of Funds:** Community Development

#### **Criteria Scope:**

Downtown Development Trust funding will be set aside so that as property acquisition opportunities surface that are consistent with the Blueprint and Blueprint PLUS plans the Downtown Development Trust will have the ability to purchase these key properties. Properties that align with key downtown economic development goals will be a priority.

It is the goal of the Downtown Trust to purchase and hold properties until a development opportunity presents itself. The intent of the Trust is that properties that are acquired will be sold for project development in a short period of time to allow for a recapture of the initial investment(s) and allow for Downtown Trust funding to be ongoing.

**Implementation:** Immediate

**Recommendation Cost:**

Downtown Development Trust (matching challenge grant): \$ 1,000,000

Amendment - logo only  
Crawford  
Epelle

Passes 6-3 \$700,000

(4)

Do Pass Rec 9-0



**Downtown Overpass/Underpass Beautification and Lighting**

*As Amended - No Pass Rec*

**Overview:**

Over the past ten years the City of Fort Wayne along with partners such as the Downtown Improvement District, has continued to create a positive experience for downtown visitors. From the development of design standards, a way finding sign system, infusion of public development and partnerships with property owners, the City has made considerable accomplishments to make downtown a destination.

Downtown Fort Wayne is bound on the north and south by a set of railroad elevations (overpasses) which have long served as unsightly gateways into downtown. These existing overpasses at the edges of Fort Wayne's downtown are the front doors to the downtown and make the first impression to visitors. For years the City and various organizations have discussed enhancing the appearance of the overpasses. In 2011, the overpasses at Clinton and Lafayette Streets were improved with a new paint scheme and lighted welcome signs. These were viewed as a pilot project with the expectation that more of the overpasses would be improved in the coming years when funding became available. In June of this year City Council adopted the Fort Wayne Front Door Plan which prioritized the improvement to Fort Wayne's downtown underpasses.

The Downtown/Riverfront Development Champion Team saw the beautification of the City's downtown railroad overpasses as transformational. In addition it is recommended to explore creative lighting techniques and art installations under the overpasses to enhance downtown's nighttime experience..

Included in this recommendation is the installation of lighting to the Wells Street Bridge. It has been labeled as the king of beautiful iron bridges that were built in the late 1800s. In 1982 the bridge was converted to a pedestrian and bicycle traffic only structure.

**Oversight and Management of Project:** Fort Wayne Community Development partnering with a local consultant and committee of area stakeholders.

**Management of Funds:** Community Development

**Project Scope:**

**Overall Project**

- **Phase I:** The City, working with the consultant, will draft design concepts, determine prioritization for which overpasses to work on first, and seek approvals from the respective railroad owners on the design concepts.

- **Phase II:** With the assistance of the outside design firm, the City will develop construction and bid documents for implementing improvements to the selected overpasses. This phase will extend until the construction contract is awarded.
- **Phase III:** The contract will include painting and thematic signage for the overpasses and for lighting the underpasses. The project construction will be supervised by Community Development staff with the assistance of the design firm.

#### **Underpass Lighting**

Striking underpass lighting installation will attract people to downtown Fort Wayne. This project demonstrates an aesthetic plan to reclaim the unsightly city underpass areas. The underpasses will become an attraction through colorful lighting schemes and transform the cityscape. Making improvements to our underpasses will make the experience for pedestrians enjoyable and safer.

- **Phase I:** The City, in collaboration with an artist(s) will develop interesting and inviting lighting schemes and art installations for the downtown underpasses.
- **Phase II:** In order to engage the community, City staff will facilitate public meetings to garner feedback. 6-3
- **Phase III:** Under Community Development direction and supervision, an experienced lighting company will execute the chosen design.

#### **Wells Street Bridge Lighting**

In 2006, The Wells Corridor Business Association began a campaign to light this historic bridge. Because this bridge is connected with downtown, the riverfront area, and the River Greenway, when lit it will serve not only the local community as a public art display, but also serve as a draw for citizen and tourists alike. While the engineering for the project is currently underway there is no funding to complete implementation.

#### **Implementation:**

- Consultant will prioritize and complete design work. The consultant will partner with area stakeholders during the process.
- Begin construction in 2013. It is anticipated that all underpasses will be completed by 2016.

#### **Recommendation Cost: Overpass/Underpass Improvements (lighting, signage, cosmetic)**

- Total Project: \$2,100,000
- Cost per Phase: \$700,000



**Ewing/Fairfield Conversion Project**

*no pass thru  
all*

**Overview:**

Ewing Street and Fairfield Avenue currently function as a set of one-way streets which provide north/south connections along the west side of the downtown area. At one time these streets carried traffic in both directions but were converted to one way streets in late 1950's in order to better accommodate traffic coming to and leaving from the General Electric facility just west of downtown along with the grade separation of the Nickel Plate Railroad to the north. Today, the General Electric facility is nearly vacant and traffic patterns have changed substantially. Reduced traffic volumes along with the recent construction of Parkview Field, the expansion of the Allen County Public Library, and the purchase of the Scottish Rite by the University of St. Francis has led to the need to look at how the function of these streets can add value to the recent investments and economic development efforts this area downtown.

A feasibility study conducted in early 2012 recommended and provided cross sections for the conversion of Ewing Street and Fairfield Avenue from one-way to two-way with one lane in each direction with center turn lanes. A roundabout has been proposed in the area where Ewing and Fairfield intersect at Wells Street just south of the St. Mary's River. Baker Street located to the south of Parkview Field is proposed to be converted back to two-way between Fairfield and Ewing. Main Street is proposed to be converted from 4 lanes to 3 lanes with one lane in each direction and a center turn lane. This project also includes the addition of streetscape elements, sidewalk reconstruction, place making opportunities at the roundabout, and the retention of on-street parking and dedicated bike lanes along Main Street. This project has the potential to transform west side of downtown by providing better connectivity between the northwest and southwest sections of downtown; improving visibility and access for Parkview Field, redevelopment areas, and existing uses; increasing economic development opportunities; calming traffic; and improving pedestrian and bike accessibility.

The conversion of these streets is in alignment the Downtown Fort Wayne Action Plan and Downtown BluePrint Plus Plan which encourages the conversion of one way streets. The BluePrint Plus Plan states that one way to two way conversions have benefitted downtown areas by making moving around simpler by providing choices of available routes and eliminating a psychological barrier that deters suburban residents from going downtown.

**Oversight and Management of Funds:** Board of Public Works

**Recommendation Cost:**

- Legacy Funds: \$3,000,000
- Leverage goal: Downtown TIF District Funds: \$1,500,000
- Total Cost: Up to \$4,500,000

**Implementation Timeline:**

- Engineering: Mid 2013
- Construction: 2013/14

(6)

*Amendment*  
*\$500,000 / year*  
*6-3*

# legacyfortwayne

**Gateways**

*No Plan Rec. 9-0*

**Front Door Fort Wayne Implementation**

*As Amended*

**Overview:**

Front Door Fort Wayne is a comprehensive strategy to enhance Fort Wayne's major points of entry into the City. Developed over the past two years by the City of Fort Wayne's Community Development Division with the assistance of a Mayoral appointed advisory committee, the strategy is a framework for improving the appearance, efficiency, and economic potential of our major gateways. The strategy also provides recommendations which increase the ease and understandability for visitors navigating the city. These improvements will assist with marketing and promoting the city, enhance public pride, and foster continued investment in our local economy.

Enhancing and maintaining our city's gateways and commercial corridors is important for promoting Fort Wayne as a strong and viable economic engine for the region. Our city's gateways are often the first impression we make to those outside our community, as we look to attract new businesses and visitors to our city. In addition, visitors who come to Fort Wayne to recreate or to relocate are also investors influenced by first impressions. The successful attraction and retention of these various audiences is essential to the growth of Fort Wayne's economy. To invest in our gateway areas is not simply an exercise in enhancing their aesthetics; it is a function of good economic development.

The Legacy Task Force agreed that investing in our gateways is an investment in our local economy. A proposal to enhance Fort Wayne's primary gateways, submitted by the Gateway Advisory Committee, was included in the Legacy Committee's Final Report.

**Management of Funds:**

The Division of Community Development will manage and coordinate the distribution of these funds.

**Scope of Work:**

Adhering to the core recommendations and framework for implementation of the Front Door Fort Wayne Plan, adopted by Common Council in 2012, the Community Development staff will implement the following:

**Gateway Corridor Maintenance**

1. Establish a Gateway Maintenance Committee made up of city departments and agencies to determine levels of maintenance for identified gateway areas and major city arterials and properties.

2. Develop strategies to better manage and maintain public properties based on best practices in other communities. Use systems and products that create good lifecycle value while meeting the needs of the community.
3. Establish roles and responsibilities for maintenance of public property looking at shared agreements between various governmental jurisdictions and investigating private sector partnerships.
4. Establish budget and funding.

**Wayfinding Signage Installation**

1. Based on recommendations from the soon to be completed Community Development Wayfinding Strategy, continue the process of installing wayfinding /directional signage for area attractions.
2. Obtain the necessary regulatory approvals and inter-local government agreements for the construction and maintenance of interchange improvements.
3. Explore private sector partnerships.

**Interchange Area Beatification**

1. Establish a landscaping / enhancement design template for all Gateway cloverleaf/interchange areas identified in the Front Door Fort Wayne Plan.
2. Collaborate with Arts United and other arts organizations and partners to promote art installations at select interchange locations.
3. Obtain the necessary regulatory approvals and inter-local government agreements for the construction and maintenance of these interchange improvements.
4. Initiate improvements to interchanges.

**Corridor Enhancement Plans**

1. Develop a series of comprehensive plans for enhancing each of the major Gateway Corridors identified in the Front Door Fort Wayne Plan.
2. Examine thematic designs to incorporate along the corridors in order to create a signature brand for the area and to promote Fort Wayne.
3. Recommend proposals to improve accessibility for all modes of transportation.
4. Obtain input from state and local transportation officials and business/property owners located along each corridor.
5. Obtain the necessary regulatory approvals and inter-local government agreements for the construction and maintenance of these corridor improvements.
6. Initiate improvements to each corridor.

**Implementation:** Initiate priority recommendations of the Front Door Fort Wayne Plan.

**Recommendation Cost:**

Corridor Enhancements:	Up to \$400,000 per corridor
Wayfinding Signage:	Up to \$400,000
Interchange Enhancements:	Up to \$200,000 per interchange
<b>Total Cost:</b>	<b>\$2,000,000</b>



Trail Development *Do Pass Run*  
*all*

**Overview:**

Trail development is a catalyst for a dynamic, livable community that will attract and retain individuals, families, businesses and other community assets. We currently have 68 miles of trails in the Greater Fort Wayne region with another 2 miles to be completed by the end of 2012. In the past twelve months, over 550,000 trips have been taken on the Fort Wayne Trails network. Visit Fort Wayne states that the trails are a top request by Fort Wayne residents and visitors each year. Trails were cited as a critical community asset in the Knight Foundation's recent *Soul of the Community* study. The continued development of greenways and trails to connect neighborhoods, schools, shopping and other amenities is supported by several objectives in the Land Use, Housing and Neighborhoods, and Transportation Chapters of the Plan-it Allen Comprehensive Plan.

Currently, the City has several federally-funded projects that can be constructed in 2013/14. Federal funds have been committed to these projects but the local match is lacking. The City and Fort Wayne Trails, Incorporated have already invested these projects. Fort Wayne Trails has raised \$200,000 toward this effort. Another \$1 million will assist in funding the local match on these projects, leveraging the federal dollars. Here is a brief summary of the projects to be funded:

- **Rivergreenway Extension from Johnny Appleseed Park to Shoaff Park** – A 3 mile extension of the Rivergreenway to connect the IPFW, Northeast Indiana Innovation Center and Ivy Tech campuses, northeast Fort Wayne residents, schools and businesses with Johnny Appleseed Park and the trail network.
- **Pufferbelly Trail (2 sections):**
  - 1) A 2.6 mile trail extension from Lawton Park to Franke Park and Fernhill Avenue will connect with the future North River Development, the Martin Luther King, Jr. Memorial Bridge, Science Central, Headwaters Park, Franke Park, Lawton Park, Vesey Park, Fort Wayne Children's Zoo, Glenbrook Square, Glenbrook Commons, the Lutheran Health Sports Arena, numerous businesses and multiple neighborhoods.
  - 2) A 1.25 mile extension between Dupont Road and Carroll Road will extend the very popular existing 1 mile segment between Dupont and Wallen Roads and connect with the Parkview YMCA, Salomon Farm and the 1.7 mile Salomon Farm loop, which is the most heavily used trail in Fort Wayne with over 550 users per day. The Pufferbelly Trail is a 13-mile rail-to-trail initiative in Northwest Fort

Wayne that will connect the northern areas of Allen County to downtown and the rest of the Fort Wayne Trails network.

- **The Engle Road Trail** – An .4 mile extension located along Engle Road from the Towpath Trail to West Jefferson Boulevard which will connect neighborhoods with medical offices, businesses and the 700-acre Eagle Marsh wetlands. This short section of trail is an essential link between the 5.5-mile Wabash & Erie Canal Towpath Trail and the 17-mile Aboite Trails network.
- **Six Mile Creek Trail Phase 1** – The engineering and purchase of right-of-way along portions of Anthony Boulevard and Tillman Road for the future extension of the trail.
- **The Covington Road Trail** – A ¾ mile extension of trail located along Covington Road between West Hamilton Road and the Beal-Taylor Ditch to connect the existing completed portion of the trail to an existing section located along West Hamilton Road. Once complete, this trail will extend to the Time Corners Shopping Center at Getz Road.

The investment in the community's economic development and livability will serve all residents and visitors regardless of age, economics or abilities for decades to come. This next phase of the trail network expansion will enhance the community's livability by promoting a healthy lifestyle, fostering economic development and creating a place where individuals want to live, work and play.

**Oversight and Management of Funds:** Fort Wayne Board of Public Works

**Recommendation Cost:**

- Legacy Funds: \$1,000,000
- Leverage goal: Federal Funds at an 80/20 match and \$200,000 from Fort Wayne Trails

**Timeline for Completion:** Construction 2013/14



*No Pass Rev;  
all*

**Youth Sports Community Assessment/Market Potential Study**

**Overview:**

The Legacy Fort Wayne Task Force recommendation for the Youth / Prep Sports Initiative stated that we should “Build on our existing strengths to make Fort Wayne a first-choice destination for youth/prep sports.” The report went on to state that “The Task Force believes that the expansion of existing resources and the development of new youth/prep sports concentrations have great potential to build the character of our youth and have a transformative, bold and catalytic impact on our community both internally, by allowing increased access to youth/prep sports within our community; and externally, by attracting tourism and economic development dollars to our community through the hosting of events and tournaments.”

Fort Wayne already has a great youth/prep sports foundation with respect to basketball, soccer, hockey and track and field. With a goal of becoming nationally recognized as the youth/prep sports center, the development of a Youth Sports Community Assessment and Market Potential Study is essential to provide the necessary guidance on how best to market our existing strengths, determine untapped youth/prep sports markets, and determine facility needs. It is recommended that \$200,000 be reserved to complete the study.

The Youth Sports Champion Team learned much from local sports organizations and potential developers regarding local facility needs and recommended the use of Legacy funds to leverage private investment for the construction of a multi-sport outdoor facility and the expansion of an existing baseball facility. It is recommended that Legacy funds be used to leverage private investment dollars to implement study recommendations. Having resources designated for implementation provides Fort Wayne with a solid foundation; which can lead to the leverage of private investment at an early stage.

The importance of continuing to support and enhance our recreational and sport facilities is supported in the Community Facilities Chapter of the Plan-it Allen Comprehensive Plan. Strategy CF3F states: Continue to support recreational and sport facilities as vital community and economic resources.

**Oversight and Management of Study:** Fort Wayne Parks and Recreation Department and Community Development along with a steering committee consisting of representatives of Visit Fort Wayne, the Fort Wayne Sports Corp., Community Development, and local sports organizations.

## **Study Scope:**

### **Community Assessment**

- Detailed inventory of existing public and private sports facilities including capacity, amenities, regular use and events.
- Evaluation of community needs through interviews and surveys of local sports organizations and community stakeholders.
- Analyze the strengths and weaknesses of current youth sports marketing efforts including evaluation of major youth sporting events hosted by the City over the last 10 years to determine lessons learned, successes and economic benefit.
- Establish a sport tourism opportunity profile that builds on the existing inventory and community needs to identify the Fort Wayne's assets and potential opportunities to expand or attract new youth sporting events.

### **Market Potential Study**

- Evaluation of National and Regional youth/prep sports market and potential opportunities for existing facilities and evaluation of untapped markets.
- Specific evaluation of market and potential economic impact of the development of the following proposals:
  - A para-olympic training or competition site in one or more sports.
  - Expansion and renovation of outdoor baseball fields for the World Baseball Academy currently located in Fort Wayne.
- Recommendations on future facility needs including expansion of existing facilities and new facility development including recommendations on locations, size, and amenities.
- Recommendations ways to expand existing marketing and branding efforts including partnerships and funding opportunities.

### **Implementation**

- Recommendations on next steps in order to implement of study outcomes including the following:
  - Preliminary construction cost estimates
  - Site/location analysis
  - Financial operations analysis
  - Economic impact analysis
  - Funding alternatives

**Recommendation Cost:** Up to \$200,000

### **Implementation Timeline:**

- RFP for Study: February 2013
- Study Completion: August 2013

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# legacyfortwayne

McMillen Community Center

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**Overview:**

The Legacy Fort Wayne Task Force recommendation for the Youth / Prep Sports Initiative stated that we should "Build on our existing strengths to make Fort Wayne a first-choice destination for youth/prep sports." The report went on to state that "The Task Force believes that the expansion of existing resources and the development of new youth/prep sports concentrations have great potential to build the character of our youth and have a transformative, bold and catalytic impact on our community both internally, by allowing increased access to youth/prep sports within our community; and externally, by attracting tourism and economic development dollars to our community through the hosting of events and tournaments."

McMillen Park, dedicated in 1937, has a proven track record of working to build the character of our youth by providing increased access to youth sports in the southeast area as the home of the Lifetime Sports Academy. For most of the last 60 years, the McMillen Ice Arena has also served the ice skating community.

In May 2009, McMillen Ice Arena was leased for a ten year term to 'Three Sheets Development' as part of a package to develop a new privately owned and run ice facility. The new Lutheran Health Ice Sports Center is meeting the ice needs in our community. The now vacant city-owned ice facility is not fulfilling any sort of on-going community need. Over time, the lack of activity, regular maintenance and upgrades will continue to negatively impact not only McMillen Park but the surrounding neighborhood as well.

In February and March of 2011, the Park Department engaged the community in various ways to determine the best reuse for the facility. The results showed a need for a full service community center with programming for youth, adults, older adults and families. The need for youth and adult recreation opportunities in the area is also supported by public input obtained as part of the 2007 Southeast Area Development Strategy. Currently our community is below national standards for youth centers.

Conceptual plans for the McMillen Community Center provide health, fitness, recreational, social and educational opportunities for the surrounding neighborhoods and the community. The location of this neighborhood and community amenity should strengthen property values of the area. Quality programs and mentoring will serve to develop character, strengthen families and generally improve the quality of life in our community. These plans were shown and supported at a public meeting in August 2011.

The McMillen Community Center is in alignment with the Objective CF3 of the Community Facilities Chapter of the Plan-it Allen Comprehensive Plan which encourages the community to sustain and improve high-quality parks and recreational opportunities throughout the county.

Unfortunately, given current financial challenges with reductions in city budgets as a result of property tax caps and reductions in CEDIT allocations, funding for the proposed renovation, operations, and future capital for maintenance has been a challenge.

This recommendation proposes \$2,000,000 of Legacy Funds to be used for Phase 1 of renovation plan which will allow reuse of one of the rinks and common areas of the facility. Partnerships with other youth serving organizations, not for profits, and health and fitness organizations will also be explored.

**Management Renovation Funds:** City of Fort Wayne Parks Department

**Scope of Renovation Project:**

Complete Phase I of the McMillen Community Center Renovation Plan: Update heating, cooling and mechanical systems; convert the east area into wood court flooring consistent with basketball and volleyball; purchase sport equipment; convert the existing pro-shop into a multipurpose room, paint various rooms and hallways; replace damaged ceiling tiles; purchase furniture; architectural and engineering fees; construction contingency.

**Recommendation Costs:**

- Legacy funds: \$2,000,000
- Leverage goal: Possible sponsorships, grants and donations; sell ice operations equipment including Zambonis, hockey board systems and the ice plant.

**Implementation Timeline:**

- Renovation project design: 5 months
- Renovation project construction: 8-10 months
- Earliest possible opening: April 2014